

# **Stakeholder Analysis and Institutional Strengthening of the Argentine Health Program SUMAR**

**Daniel Maceira**  
(coordinator)

Since 2012 the National Ministry of Health has been implementing the SUMAR Program, enlargement of the Plan Nacer, with the aim of contributing to improve the morbidity and reducing mortality of the population without explicit health coverage (provided by social insurance schemes or private insurance), and strengthen the managerial capacity of provincial ministries of health, by implementing result base financing (RBF) strategies.

The design of the Program includes a management agreement between the Nation and the provinces, as well as between the provinces and their network of public health facilities. The National authority transfers resources to the provinces on a capitated basis according to the progress of a set of health objectives. The provinces, through the creation of a Public Health Insurance (SPS), transfer resources to their centers through a fee for service scheme. In addition, each province defines the local health priorities.

Along its implementation, the SUMAR Program interacts with a multiplicity of actors as it is linked to different areas and programs within the provincial ministries of health, with other actors outside their boundaries, such as Ministries of Finance, Education, and Social Development, as well as with other institutions of the local public health system. As part of its expansion of services and coverage, and after ten years since the implementation of Plan Nacer, their authorities need to visualize what are the capacities of the program to create/enhance institutional spaces with those actors, with different goals, and budgetary and managerial logics, not necessarily uniform across jurisdictions.

**Main Objective:** This study aims to strengthen the institutional capacity of the Program, by identifying sectoral articulation in a group of four Provinces where the Health Insurance has been involved.

**Specific Objectives:**

- Conduct a mapping of the different actors involved in the health sector and analyze their governance structures.
- Identify and evaluate the benefits and services networks operating as spaces for scaling and joint services between the different actors.
- Design and implement indicators of structure, conduct and processes.
- Identify characteristics, strengths and challenges to consolidate its institutionalization.